



**SMACNA**  
**Council of Chapter Representatives**  
June 2-4, 2024 Meeting  
Beaver Creek, Colorado



## AGENDA

### SUNDAY, JUNE 2

**5:00 p.m. Reception**  
*Gore Range Hall*

### MONDAY, JUNE 3

**7:30 a.m. Buffet Breakfast**  
*Mount Jackson/Grouse Mountain Prefunction*

**8:00 a.m. Meeting**  
*Mount Jackson/Grouse Mountain*  
**Call to Order** – Chair Cheryl Sprague  
**Opening Remarks**  
**Appointments**  
Parliamentarian – Dan Kelly  
Sergeants-At-Arms & Tellers – Kristin De Guzman & Joye Blanscett  
**Introductions**  
New Councilors and Chapter Executives  
SMACNA Officers

**8:10 a.m. Announcements**

- I. Council Purposes**  
Article XIV, Section 2 of the SMACNA Bylaws states that “The Council of Chapter Representatives shall serve to implement this Association’s policies and programs at the chapter level, to interchange information on chapter activities and programs, and to inform the Board of Directors concerning chapter needs and problems.”
- II. Meeting Format**  
Small Table Rounds – It was the consensus of the Council Advisory Task Force that the small group discussion format facilitated by small table groups provides the best ambiance for full participation of all representatives to the Council. This format will be utilized for future meetings of the Council unless changed by the Council.
- III. Future Council Meeting Sites**
  - December 8-10, 2024  
JW Marriott New Orleans  
New Orleans, Louisiana

- June 1-3, 2025  
Omni Louisville Hotel  
Louisville, Kentucky
- December 7-9, 2025  
Renaissance Nashville Hotel  
Nashville, Tennessee
- May 31-June 2, 2026  
Fairmont Le Château Frontenac  
Québec City, Canada

- 8:15 a.m. Icebreaker/Get To Know You Activity** – Conversations at Tables
- 8:30 a.m. Reports**  
SMACNA President’s Report – Carol Duncan  
SMACNA Chief Executive Officer’s Report – Aaron Hilger  
SMACNA Council Chair’s Report – Cheryl Sprague
- 9:00 a.m. Robert’s Rules of Order** – Dan Kelly, Felhaber Larson
- 9:20 a.m. Meeting Mastery: Maximizing Every Minute** – Keith Scott and Rebecca Klein Scott, TALLsmall
- 10:20 a.m. Break**
- 10:30 a.m. Latest Developments on the Hill** – Stan Kolbe and Denise Murphy McGraw, SMACNA Capitol Hill
- 11:30 a.m. NARCAN Access for Job Sites & Overdose Response Training** – Justin Crandol, SMACNA National and Ed Robison, SMOHIT
- 12:00 p.m. Group Lunch**  
*McCoy’s Peak/Patio*
- 1:00 p.m. Labor Insights and Current Bargaining Trends** – Jason Watson, SMACNA National
- 1:20 p.m. Product Show and Associate Member Report** – Dustin Berger, SMACNA National
- 1:30 p.m. Contractor Operations Manual Revision** – Linda Jennings, SMACNA National
- 1:45 p.m. Supporting Mental Health on the Job Site** – Jeremy Holburn, SMOHIT Mental Health Network
- 2:45 p.m. Break**

- 2:55 p.m. Strategies for Workplace Resilience** – LaTisha Bader, Denver Women’s Recovery
- 3:40 p.m. SMACNA Technical Department Highlights** – Eli Howard, SMACNA National
- 4:25 p.m. Recess**

**TUESDAY, JUNE 4**

- 7:30 a.m. Buffet Breakfast**  
*Mount Jackson/Grouse Mountain Prefunction*
- 8:00 a.m. Meeting – Reconvene**  
*Mount Jackson/Grouse Mountain*
- 8:05 a.m. Building a Company Culture** – Andrew Moreno, Able Heating & Air Conditioning, Inc.
- 9:05 a.m. Panel: Chapter Budgeting – SMACNA Meetings and Other Operating Costs** – Aaron Hilger, SMACNA National; James Strother, SMACNA of Western Pennsylvania; Susan Miller, SMACNA - St. Louis Chapter; Tom Martin, T. H. Martin, Inc.
- 9:45 a.m. Open Forum: Setting Your Local Industry Fund & Planning for Increases**
- 10:05 a.m. Break**
- 10:15 a.m. Table Discussion: Fire Life Safety**
- 10:40 a.m. Business Items**  
**Action Items**
- 10:50 a.m. Open Forum**  
**Other Topics for Discussion**
- 11:00 a.m. Adjournment**



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**AGENDA ITEM DETAIL**

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